



Canberra Region Joint Organisation **Regional Community Strategic Plan**

January 2022





Contents

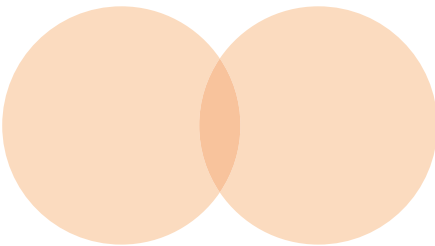
Executive Summary	5
Message from CRJO	8
Introduction	12
Regional findings	20
Community Strategic Plans	32
Appendix 1: Strategic planning overview	
Appendix 2: How to read this plan	

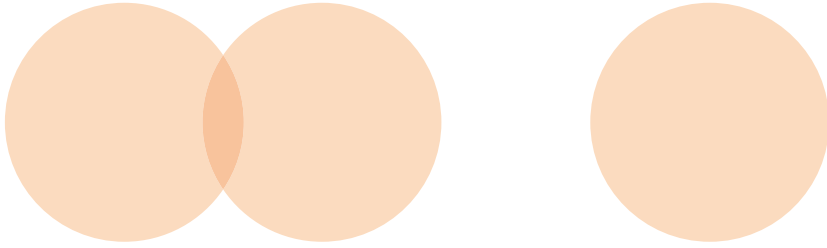
Towards 2042, Regional Community Strategic Plan

Prepared for Canberra Region Joint Organisation
Date January 2022
Version v1.0 DRAFT

Contributors Projectura, Bega Valley Shire Council, Goulburn Mulwaree Council, Queanbeyan-Palerang Regional Council, Snowy Monaro Regional Council, Snowy Valleys Council, Upper Lachlan Shire Council, Yass Valley Council, and Taverner Research Group.

Disclaimer The information contained in this document produced by Projectura is for the exclusive use of the Canberra Region Joint Organisation. The information in this plan is current as of the date of publication. Projectura makes every attempt to ensure that all material is accurate and complete but recommends that readers exercise their skill and care concerning its use.





Executive Summary

We acknowledge the Traditional Custodians of the land on which we work and recognise their ongoing connection to the Wiradjuri and Yuin land and waterways.

We recognise the Ngunnawal People, Ngarigo People, Namadgi People, Walbanga People, Walgalu People, Murrumurang People, Djiringanj People, Gandangara People, Thaua People, and Bemerangal People.

We also recognise the many other Aboriginal and Torres Strait Islander community members across the region who make up the vibrant communities where we visit and work.

We pay respect to the wisdom of Elders, past, present, and emerging and shares a commitment to engaging communities with a spirit of reconciliation and respect.

About this document

This document outlines the aspirations of the region and sets strategies to achieve them. It is split into three sections, introduction, regional findings and Community Strategic Plans (CSP). Each participating Council has a chapter outlining their CSP. Each CSP is framed by five themes essential to the liveability and prosperity of local communities: community, economy, environment, infrastructure and civic leadership.

Introduction

In 2021, the Canberra Region Joint Organisation (CRJO) and seven member Councils resolved to collaborate to review their current Community Strategic Plans (CSPs) and apply a regional lens to identify the region's challenges and opportunities. The Regional Community Strategic Plan (RCSP) project was established with an outlook to 2042 and publicly named Towards 2042. CRJO engaged Projectura to work with the group and the broader community to deliver the Draft Regional Community Strategic Plan.

Community Strategic Plan

All NSW Councils must have a Community Strategic Plan (CSP) under the Local Government Act 1993. The CSP documents the community's vision, aspirations, and priorities. It must have a minimum outlook of ten years and be reviewed with the community every four years to ensure it is relevant. The CSP is the Council's highest level planning document and informs the strategic direction of the Council's integrated planning and reporting framework. Guided by the aspirations in the CSP, Councils will prepare a suite of supporting documents, including the Delivery Program, Resourcing Strategy, and Operational Plan, to deliver the community vision.

A regional approach

The Towards 2042 project was built on the success of the Tablelands Regional Community Strategic Plan, which was developed in 2016 by Goulburn Mulwaree, Upper Lachlan, and Yass Valley councils. It also seeks to build on the work of participating councils who have worked with their communities to develop CSPs that outline the long-term aspirations of the community.

From past work developing Community Strategic Plans, it was clear that each village, town, and municipality have separate identities with their own unique set of aspirations and priorities. Since its inception, CRJO has noted that the priorities identified in one Council area are shared across the region by fellow Councils in many instances. Similarly, some challenges and opportunities share a regional status.

This RCSP provides a local CSP for each contributing Council area that articulates local priorities and places a regional strategic lens across each Council's findings to build a solid evidence base for collaboration and advocacy. The RCSP shares a 20-year outlook with local CSPs and ensures an integrated approach to planning, monitoring, and performance across the region. The regional approach presents a range of progressive, cooperative opportunities.

The benefits of this joint approach are value for money through joint procurement and the strengthening of regional priorities and strategies via measuring community sentiment through a coordinated engagement approach.

Project development and overview

The CRJO Integrated Planning and Reporting and Wellbeing Working Group (IPRWWG) guided the project.

Essential tasks delivered by Projectura included

>> >>

MAR 2021
Project inception

Project inception meeting and inception and engagement design workshop.

APR 2021
Background review

Desktop review of data, past engagement findings, and relevant strategic documents to form a detailed picture of the region. Review the current suite of CSPs and explore community sentiment about contemporary challenges and opportunities.

APR-MAY 2021
Community Engagement Strategy (CES)

Work closely with participating councils to prepare, issue and finalise the Community Engagement Strategy.

JUN-AUG 2021
Implement CES

Design and issue promotional material, informing documents, and engagement collateral to prepare for community involvement in the project. Issue communications. Vary the engagement approach to navigate COVID-19 restrictions and lockdowns announced the week the engagement program was to begin. Implement the community engagement program.

AUG-OCT 2021
Engagement reporting

Analyse engagement findings, and prepare and issue Engagement Report. Issue further communications.

OCT-DEC 2021
Prepare Draft Regional Community Strategic Plan

Prepare and issue the Draft Regional Community Strategic Plan.

Feb 2022
Present Draft Regional Community Strategic Plan

Present the Draft RCSP to new Councillors in early 2022.

Feb-June 2022

Each Council will then: Finalise Community Strategic Plan: place the Draft RCSP on public exhibition and seek community input and clarification before being finalised and adopted by Council.

What the community told us

Between 21 June to 13 August 2021, 6,700 people from across the Canberra region participated in Towards 2042 engagement. The community contributed their thoughts and opinions through a survey, discussion guides, drawing sheets, pop up sessions, workshops, and telephone interviews.

Their findings were reported in the Towards 2042 Engagement Report and informed the development of the RCSP and local CSPs.

The following priorities were identified across the region

>> >>

Beautification and town identity



Revitalise streetscapes to enhance the character of townships and villages, along with their unique history and heritage.

Business support



Support businesses, particularly in sectors such as agriculture, tourism and retail.

Climate change mitigation and adaptation



Our communities desire to take action on climate mitigation and adaptation, carbon neutrality, clean energy, more robust environmental policy, council leadership, and sustainable living.

Council operations



Improve Council operations relating to financial management, governance, transparency and leadership.

Council partnership with community



Strengthen the relationships between Council and the community through improved communications and community engagement.

Economic Growth



Grow the regional economy by diversifying and attracting new responsible industries.

Employment



People have access to well-paying, long term, local jobs across the region. Similarly, employers can attract and retain employees. Provide local education and training pathways, mainly to keep young people in the area.

Environmental conservation



Less extractive practices, environmental stewardship, waste management, protection and preservation of our natural landscapes.

Greener spaces



Additional parks and gardens, more open space, and focus on trees and landscape. Additional trees for shade, especially in town.

Housing availability and affordability



Address housing options available and at more affordable prices. There are concerns regarding the supply of housing and its ability to accommodate a growing population. Our communities are also seeking accommodation that suits the changing demographics and is accessible for older people.

Planning



Improve the process and transparency of decision making regarding land use, planning and development.

Renewable energy



100% renewable energy for our community, solar, green economy/development that is sustainable and good for the environment.

Sport and recreation facilities



Enhance sports and recreation facilities to support active lifestyles. Focus on constructing rail trails, active travel routes, sport and recreation precincts, and aquatic facilities.

Strong community



Focus on community safety and build resilience to natural, economic and health disasters. Improve the accessibility of our infrastructure and services, support mental health and wellbeing, and improve the inclusivity and acknowledge First Nations people.

Transport



Improve road infrastructure, car parking and footpaths, and improve access to, and options for, public and community transport.

Young people



Support young people in our region by addressing housing issues, increasing the variety and supply of quality education, training, and employment options, and providing more recreational activities.



Message from CRJO

Welcome to the first Canberra Region Joint Organisation (CRJO) Regional Community Strategic Plan (RCSP), a document that elevates the voices of local communities to a regional level. One of CRJO's core functions is to work with member Council's to deliver better outcomes for our communities and the region.

This project crystallises the regional priorities our organisation will be working towards. This RCSP builds on the excellent work undertaken to develop the Tablelands Regional Community Strategic Plan 2016-2036 that amplified the community's voice in determining their future vision and priorities. With the development of the RCSP, we have extended the community's vision across seven local government areas in our region.

Between June and August 2021, we heard from more than 6,700 people across our region. Through this plan, we honour the unique aspirations of local communities while identifying challenges and opportunities that are common to all areas across our region.

Some of the key findings across our region were that participants highly valued the natural environment, people, community, and lifestyle. The challenges identified at a local level that were consistent across the region included jobs and employment, environmental sustainability, retaining and supporting young people, roads and transport, and financial sustainability of our Council's.

Our RCSP sets out the strategies we will employ to reach our shared goals throughout the Canberra region.

Kalina Koloff, CEO
Canberra Region Joint Organisation



Introduction



About CRJO

In 2017, the NSW Parliament passed the Local Government Amendment (Regional Joint Organisations) Act 2017, to establish a network of joint organisations (JOs). The JOs are local government entities with legal powers to enable councils to work together at a regional level and with state agencies and other organisations to achieve better planning, economic development and service delivery outcomes in regional NSW.

The Canberra Region Joint Organisation (CRJO) provides a forum for councils, State agencies and other stakeholders to work together at a regional level to identify shared priorities; delivering important regional projects and better outcomes for communities.

The CRJO's core objectives include:

1. Strategic Planning and Priority Setting

Establishing strategic regional priorities and developing plans for delivering these priorities.

2. Shared Leadership and Advocacy

Providing leadership and advocating for strategic regional priorities.

3. Intergovernmental Collaboration

Identifying opportunities for intergovernmental cooperation on matters relating to the region.

The Canberra Region is a unique and diverse geographic region which stretches from the South-West slopes, through the Sydney-Canberra corridor across the Eurobodalla down to the Sapphire Coast and then to the Snowy Mountains. The CRJO[1] consists of ten (10) member councils, three (3) associate members and one (1) affiliate member. The total population of the CRJO region, including the ACT, is 750,000 (2017) with a total area of 48,000km² and a gross regional product of \$9.82 billion.

[1] Member Councils: Bega Valley Shire, Eurobodalla, Snowy Monaro, Snowy Valleys, Queanbeyan-Palerang, Goulburn-Mulwaree, Hilltops, Yass Valley, Wingecarribee, Upper Lachlan. Associate Members: Wagga Wagga City Council, East Gippsland, ACT Government. Affiliate Member: Canberra Airport.





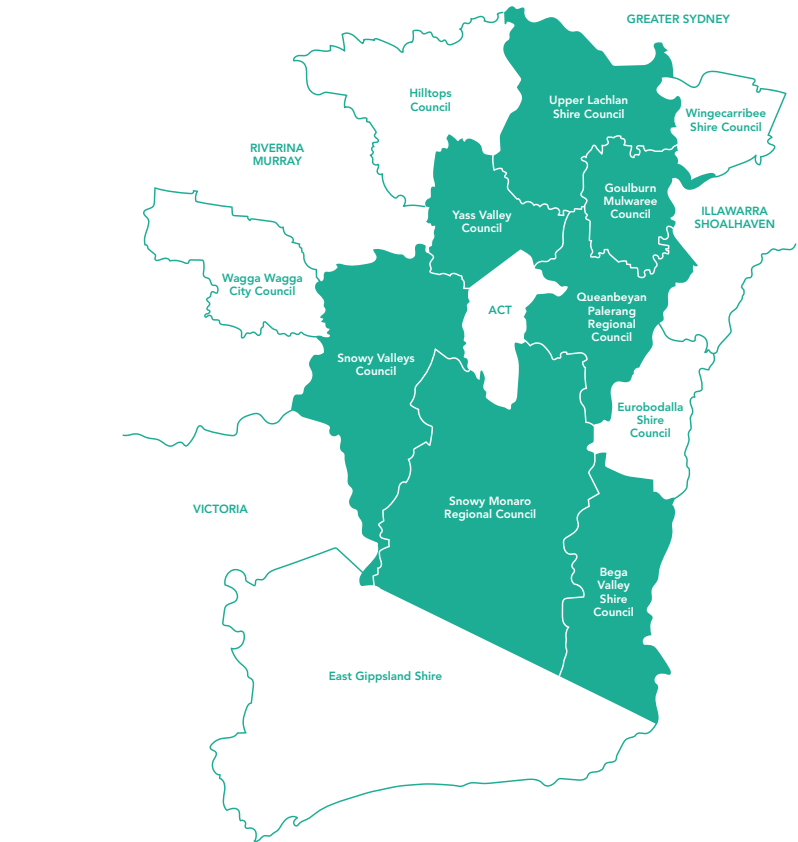
Project overview

Following the success of the Tablelands Regional Community Strategy Plan developed by Goulburn Mulwaree, Upper-Lachlan, and Yass Valley councils in 2016, the Canberra Region Joint Organisation (CRJO) resolved to create a broader Regional Community Strategic Plan (RCSP) for the period 2022-2042.

In 2021 the CRJO set out to develop an RCSP that captured the aspirations of our communities' and elevated regional priorities.

What is a Regional Community Strategic Plan?

The RCSP seeks to build on the work of Councils who have worked with their communities to develop CSPs that outline the aspirations of the community. Since its inception, CRJO has noted that the priorities identified in one Council area are shared across the region by fellow Councils in many instances. This RCSP provides a local CSP for each contributing Council area to articulate local priorities but then places a regional strategic lens across each Council's findings to build a solid evidence base for collaboration and advocacy. The RCSP shares a 20-year outlook with local CSPs and ensures an integrated approach to planning, monitoring, and performance across the region.



Participating councils

These Councils include:

- Bega Valley Shire Council
- Goulburn Mulwaree Council
- Queanbeyan-Palerang Regional Council
- Snowy Monaro Regional Council
- Snowy Valleys Council
- Upper Lachlan Shire Council
- Yass Valley Council

Methodology

The project involved the development of the RCSP Community Engagement Strategy and Regional Community Strategic Plans, with separate chapters dedicated to each participating Council. The project included 4 main stages:

1

Develop a Community Engagement Strategy

2

Conduct broad engagement, asking:
Where are we now?
Where do we want to be in ten years?
How will we get there?
How will we know when we have arrived?

3

Analyse results and determine strategic priorities

4

Prepare, issue and present the Draft RCSP

Schedule

The stages of the RCSP were complemented by the outputs listed below.

MAR-APR 2021

Inception, and desktop review of current Community Strategic Plans, relevant state strategies, research findings, and data sets.

MAY-AUG 2021

Prepare and implement the Community Engagement Strategy

AUG-SEP 2021

Analyse engagement findings and prepare and issue Community Engagement Report

SEP-DEC 2021

Prepare and issue a draft Regional Community Strategic plan (including individual chapters), including indicators.

FEB 2022

Present the Draft Regional Community Strategic Plan to individual councils.

FEB-JUN 2022

Councils to seek community feedback, and finalise the Community Strategic Plan

Community engagement

Engagement objectives

The objectives of the stakeholder engagement were to:

- Engage the community in developing a Regional Community Strategic Plan based on the social justice principles of equity, access, participation and rights.
- Ask community members to identify new opportunities and challenges to determine priorities for the future of their region.
- Hear a broad range of voices.
- Ensure local, regional and state priorities are considered in the development of the RCSP.

What questions we asked

1. How do you feel about the vision in the adopted CSP?
2. How are we tracking with the existing CSP?
3. What makes your community a great place to live?
4. What do you think are the main challenges facing your community?
5. What have you seen in another area/shire that you think would work well in your community?
6. What is one thing you would like to see achieved in your community in the next ten years?
7. What services or projects do you think the Council should be prioritising or lobbying other levels of government for?

Engagement methods

Virtually – surveys, online workshop.

In conversation – discussion guides, pop-ups, telephone interviews.

On paper – drawing sheets, formal written submissions.

Participation

Our engagement activities successfully gathered personalised views from a broad cross-section of the community. Between 21 June to 13 August 2021 more than **6,700** people from across our region participated in the Towards 2042 engagement. All ages and genders were consulted and represented.



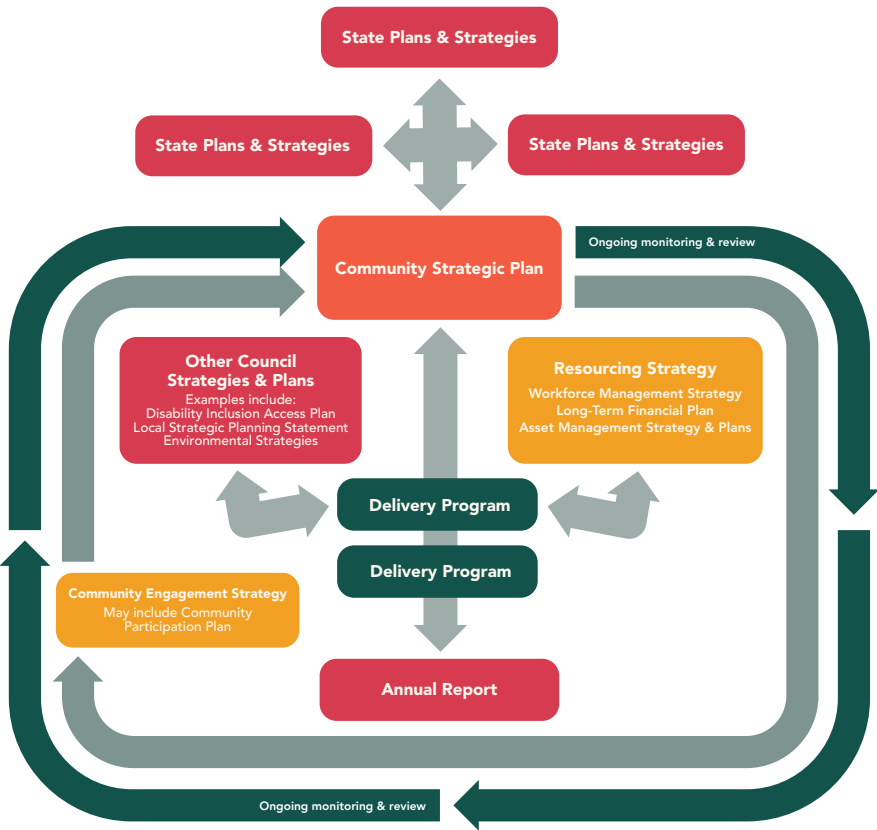
Integrated Planning and Reporting

All NSW Councils must implement Integrated Planning and Reporting when preparing, developing, or reviewing Community Strategic Plans under the Local Government Act 1993.

The CSP is the anchor document which ensures the community's aspirations and priorities are

integrated into the operational planning of each local Council. To deliver upon the community's aspirations documented in the CSP, Councils will prepare a delivery suite of documents, including the Delivery Program, Resourcing Strategy, Community Engagement Strategy, and Operational Plan.

The diagram below demonstrates how the integrated planning and reporting framework is connected and how the documents complement each other.



Regional findings



Our region

Our region is as diverse as it is beautiful. The Canberra region has the very best of the tablelands, mountains, and the sea. We have major regional centres and boast of being close to capital cities such as Sydney and Canberra.

The following data is for the whole of the CRJO region, not just for the local government areas participating in the Towards 2042 project.

Key stats

population
298,853

forecast 2036 population
276,493

median age
45 years

median mortgage repayment
\$1,243

median weekly household income
\$380/week

median rent
\$269/week

number of businesses
29,394

gross regional product
\$14,72B

SEIFA index*
1002

TOP INDUSTRIES OF EMPLOYMENT

1. Health care and social assistance

2. Retail trade

3. Construction

4. Accommodation and food services

5. Agriculture, forestry and fishing

If the Canberra Region consisted of 100 people, there would be:

3

Aboriginal and Torres Strait Islanders

13

born overseas

6

speaking languages other than English at home

7

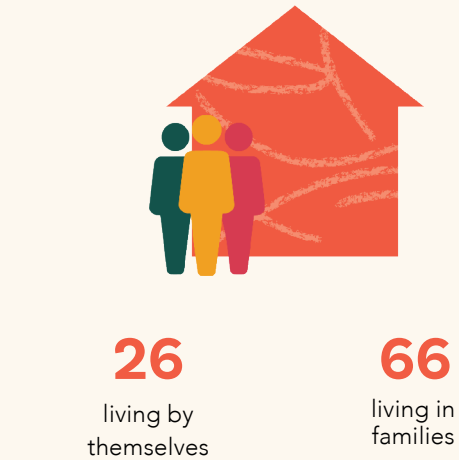
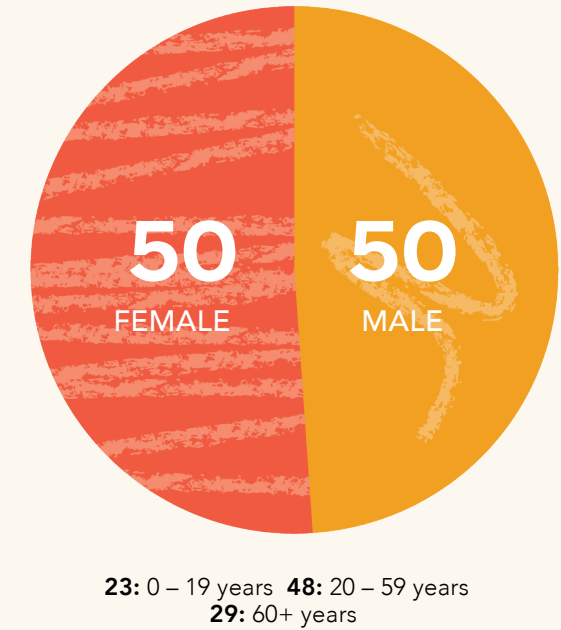
with an individual income less than \$400 per week

49

that completed higher education

34

that did not complete year 12



3

unemployed and looking for work

23

who volunteer

36

working part time

58

working full time

12

care for someone with a disability

6

have a disability

13

are older couples without children

15

live in medium and high density housing



* Socio-Economic Indexes for Areas (SEIFA) is score that ranks areas in Australia according to relative socio-economic advantage and disadvantage in terms of people's access to material and social resources, and their ability to participate in society.

Source: Profile.id. Economy.id. ABS Census 2016. BOSCAR, NSW Health stats. NSW Population Health Survey.

Regional analysis

Through the delivery of engagement methods across our seven participating Council areas, we have been able to identify the significant strengths, challenges and improvements sought at a regional level.

Our analysis is based on the feedback provided across the area relating to each theme:



Community



Community is an inclusive term that relates to our social commonalities. It focuses on how people live, connect, and support themselves and each other.

Strengths

Lifestyle: Residents enjoy a peaceful, relaxed, and balanced lifestyle. Our regional setting is near Sydney and Canberra, and people appreciate the open space, affordable living comparative to metropolitan areas, and safe and inclusive public spaces.

Local people and spirit:

People are friendly, with great neighbours, with a strong sense of community spirit. Communities are welcoming and celebrate diversity.

Activities and adventure:

People have an abundance of opportunities for activities and adventure. Residents get outdoors and participate in a variety of recreational activities and arts and cultural opportunities; also making our region an attractive destination for tourists and visitors.

Challenges

Social issues: Residents are concerned about community inclusion, cohesion and connection, diversity and inclusion, and the impact of alcohol and other drugs and crime.

Changing demographics and size:

Population growth and a demographic shift have precipitated a change in community dynamics. The evolving nature of local communities presented an environment of change related to retaining the rural character of settlements, coping with population growth, and ensuring the right services and infrastructure was in place to cater to cohorts such as older people.

Services: Residents experienced difficulty accessing GP's, specialists, and health services in their local communities.

Priorities

Young people:

Support young people in our region by addressing housing issues, increasing the variety and supply of quality education, training, and employment options, and providing more recreational activities.

Strong community:

Focus on community safety and build resilience to natural, economic and health disasters. Improve the accessibility of our infrastructure and services, support mental health and wellbeing, and reconcile with First Nations people.

Services: Services priorities include access to GP's, specialists, and health services, aged care, and mental health services in local communities. Most of these services are provided and funded by other levels of government.

Economy



Economy refers to the community’s state relative to employment, industry, gross regional product, and output. Also included are essential influences on the local economy, such as housing.

Strengths

Tourism: The region boasts diverse tourism experiences including abundant recreation opportunities and a vibrant art and cultural offering that are unique and accessible to visitors.

Connectivity: People live close to Canberra and Sydney, and travel time across the region is short. With its convenient location and high liveability, our region is an attractive places to live for those who can access flexible and remote working arrangements.

Industries: Health care, construction, agriculture, and tourism are key employment industries for the region. With significant infrastructure stimulus in the area, our region will benefit from additional employment opportunities and economic stimulus. Many smaller, local businesses contribute to the economy.

Challenges

Housing availability and affordability: The current availability of both housing and land, the increased cost of housing, and the poor diversity of housing stock and lot sizes.

Building and diversifying our economy: Attracting new businesses to the region, greater support and development opportunities for local businesses, the diversification of the economic base, supporting tourism, and addressing shop vacancies in CBD’s

Jobs and employment: People are seeking for local work opportunities within the region. The recruitment and retention of a skilled workforce is a crucial challenge.

Recovery: Many communities are facing economic recovery from the impacts of both natural and health disasters. The effects of COVID-19 lockdowns have been compounded in bushfire and flood-affected communities.

Priorities

Housing availability and affordability: Plan for steady supply of affordable housing suitable to current and forecast demographics.

Economic growth: Grow the regional economy by diversifying and attracting new responsible industries.

Assist industries: Support businesses, particularly in sectors such as agriculture, tourism and retail.

Employment: People have access to well-paying, long term, local jobs across the region. Similarly, employers can attract and retain employees. Provide local education and training pathways, mainly to keep young people in the area.

Environment



Environment considers both the local natural and the broader global environment, including resource use and climate change issues.

Strengths

Natural environment: The beautiful natural environment is greatly valued. People have access to varying landscapes, including bushland, mountains, and the ocean, and enjoy four distinct seasons.

Water and air quality: Residents enjoy the region’s natural environment and benefit from waterways and clean air.

Environmental stewardship: People are passionate about protecting our natural landscapes and volunteer their time to help preserve them. Our people are environmentally aware, concerned about protecting and restoring biodiversity and wildlife, and enthusiastic about sustainable living.

Challenges

Climate change and adaptation: Current mitigation and adaptation action approach to address climate change within the region. Closely linked to climate change was the need to prepare for and respond to natural disasters and acknowledging the impact of climate change on health, wellbeing and the economy.

Development concerns: Retaining the area’s character, balancing growth, and ensuring planning, infrastructure and service keep pace with it.

Environmental sustainability: Sustainable land management practices, the conservation of the environment, the transition to green energy and industry and water security were all challenges that participants identified.

Priorities

Climate change mitigation and adaptation: Take action on climate mitigation and adaptation, carbon neutrality, clean and renewable energy, more robust environmental policy, council leadership, and sustainable living.

Environmental conservation: Less extractive practices, environmental stewardship, waste management, protection and preservation of our natural landscapes.

Greener spaces: Better use of parks and gardens, more focus on open space, trees and landscape. Additional trees for shade, especially in towns and villages.



Infrastructure



Infrastructure refers to the built environment such as water, sewer, waste, community facilities, roads, bridges, footpaths, sports and recreation facilities and other buildings that enable the operation of our communities and support liveability, participation and movement in our region.

Strengths

Character and amenity: Residents enjoy the clean and tidy towns and villages, and people are happy with the well-maintained footpaths and roads. Of particular strength are the beautiful parks, gardens and playgrounds. Residents are proud of the region's unique history, values, and heritage buildings.

Trails and paths: Trails and paths for walking and cycling are accessible and favoured. Active travel is supported by rail trail sections, walking paths through town, and mountain bike tracks.

Facilities: While facilities differ within each local community, the region, in general, offers a variety of excellent community facilities. Residents enjoy quality libraries, sports facilities, medical facilities, and aquatic centres.

Challenges

Infrastructure general: Infrastructure maintenance focusing on town presentation, community facilities, funding and investment, and history and heritage.

Roads: Road quality, safety and maintenance.

Transport: Access to public transport and transport links, and good traffic management.

Water, waste, and sewerage: Provision of quality water, waste and sewerage services across the region. Reduce littering and illegal dumping.

Priorities

Sport and recreation facilities: Enhance sports and recreation facilities to support active lifestyles. Focus on constructing or maintaining rail trails, active travel routes, sport and recreation precincts, and aquatic facilities.

Beautification and town identity: Revitalise streetscapes to enhance the character of townships and villages, along with their unique history and heritage.

Roads and transport: Improve road infrastructure, car parking and footpaths, and improve access to, and options for, public and community transport.

Civic leadership



Civic leadership refers to a state where a community is improved through organisational and community leadership that meets and addresses the challenges and opportunities prevalent within the region.

Strengths

Funding: Councils are proactive in seeking funding for programs and infrastructure.

Council staff: Councils have skilled and courteous staff.

Involvement: Councils are actively involved in the community and have inclusive practices and programming.

Challenges

Leadership: Concern with current practices related to leadership and governance, community engagement and communication, the equal distribution of services and funding across Council areas, and rates.

Financial sustainability: Participants questioned the long-term economic viability of Councils' and sought solid financial management to alleviate these concerns.

Independence: Developing greater transparency and trust, ensuring Councils are an independent body and addressing or preventing corruption.

Priorities

Council operations: Improve Council operations relating to financial management, governance, transparency and leadership.

Council partnership with community: Strengthen the relationships between Council and the community through improved communications and engagement.

Planning: Improve the process and transparency of decision making regarding land use, planning and development.



Regional findings

Sub-regional analysis

The CRJO region encompasses a broad geographic area. Within the CRJO footprint, there are three broad sub-regions: Tablelands and City, Mountains and Coastal.

All sub-regions believe that the beautiful natural environment, the local people and spirit, and the lifestyle are essential attributes of their region. Those living in the Mountain Region particularly enjoyed the sense of community, while those living in the Tablelands Region also saw the location, convenience, history, and heritage as strengths.

Challenges varied between the different sub-regional areas. However; jobs and employment and environmental and financial sustainability were prime challenge across the region.

All areas indicated that aged and disability services were a top priority for their communities. Roads and parking, along with infrastructure and paths, were priorities in the Tablelands and Mountains sub-regions. While the Coastal sub-region indicated climate change and adaptation was a high priority.



Tablelands and City

Councils: Goulburn Mulwaree Council, Queanbeyan-Palerang Regional Council, Upper Lachlan Shire Council and Yass Valley Council.

Strengths: Beautiful natural environment, local people and spirit, lifestyle, peace and quiet, location and convenience.

Challenges: Jobs and employment, changing demographics and size, environmental sustainability.

Priorities: Roads and parking, aged and disability services, infrastructure.



Mountains

Councils: Snowy Monaro Regional Council and Snowy Valleys Council.

Strengths: Beautiful natural environment, lifestyle, sense of community, local people and spirit.

Challenges: Governance and leadership, jobs and employment, financial sustainability.

Priorities: Cycle, shared pathways and footpaths, aged and disability services, and roads and parking.



Coastal

Councils: Bega Valley Shire Council.

Strengths: Beautiful natural environment, local people and spirit, peace and quiet, lifestyle.

Challenges: Jobs and employment, environmental sustainability, climate change and adaptation.

Priorities: Climate change and adaptation, aged and disability services.